

IN THIS REPORT

LOCKDOWN LESSONS

How our lives have changed and how fashion brands have responded in the face of the pandemic?







UNDERSTANDING CONSUMER BEHAVIOUR & SENTIMENT POST-LOCKDOWN

Gauging consumer sentiment in a world post lockdown through an online survey with Indian consumers.

PLANNING PAST THE LOCKDOWN

What are the key actions that brands can take and the learnings from China.



THE APPROACH - INSIGHT & INFORMATION SOURCES

Use of the Meltwater tool for social listening to understand what people are saying as well as what brands are doing in these unusual times







Use of audience insight tools and analytics to understand consumer behaviour and attitudes at different stages of the pandemic

Consumer survey with more than 440 LIVA consumers as respondents 80% Female | 22 cities across India

Age group: 18 - 55 yrs

Conducted through: Social Media &

Social Influencers





Use of google search trends and google reports to uncover the latest insights about today's consumers



AS THE PANDEMIC GRIPPED THE WORLD, SEARCH TRENDS SHOW HOW OUR LIVES HAD CHANGED

PEOPLE LEARNT TO LIVE, EXERCISE AND BE ENTERTAINED AT HOME



MAJORITY SEARCHED FOR WHEN THINGS WOULD GO BACK TO NORMAL



INDIA NOTED AN INCREASE IN PERSONAL HYGIENE MEASURES



Source: Google Trends, January - April 2020

INDIANS RESPONDED WITH ACTIVE CONVERSATIONS AROUND

STAYING HOME, SOCIAL DISTANCING AND PREVENTIVE MEASURES



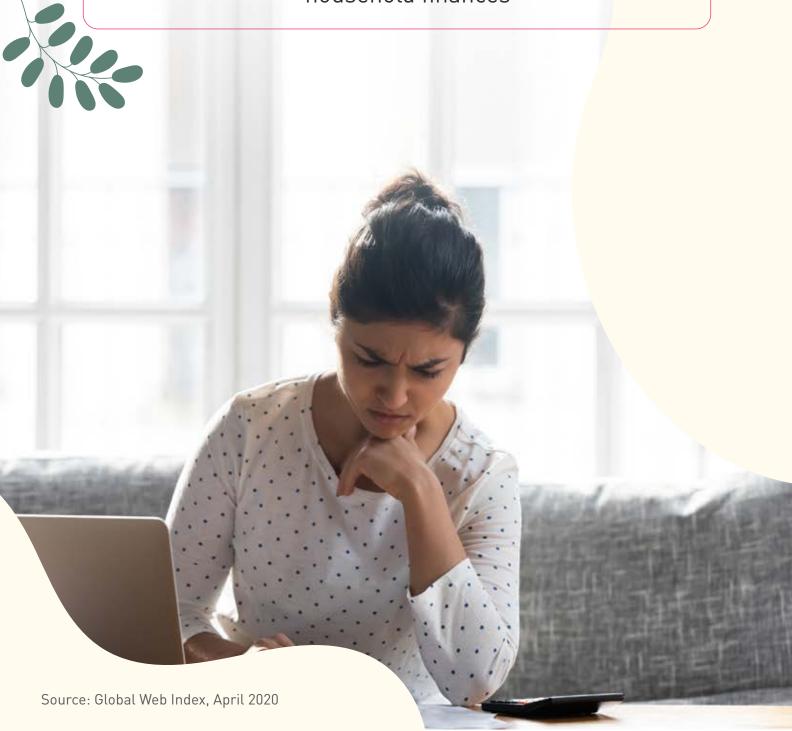
THERE ARE RISING CONCERNS ABOUT THE ECONOMY

INDIANS ARE CONCERNED ABOUT THE ECONOMY – FORCED LEAVES, FURLOUGHS AND A HIT ON FINANCIAL MARKETS



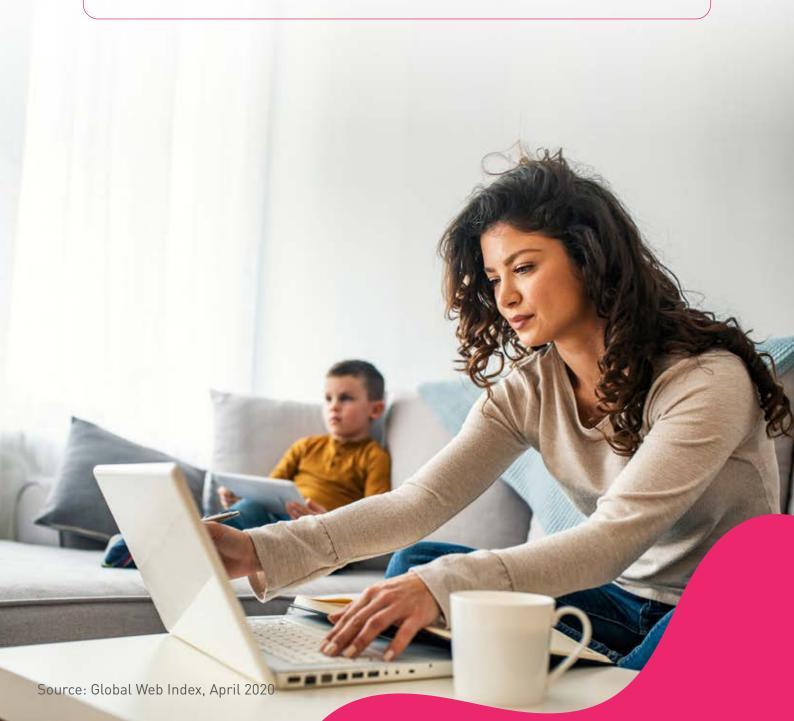
WITH A DEEP CONCERN ON **PERSONAL FINANCES ALSO** AT THE FORE

of Indians surveyed stated they are expecting the crisis to have a big impact on their personal / household finances



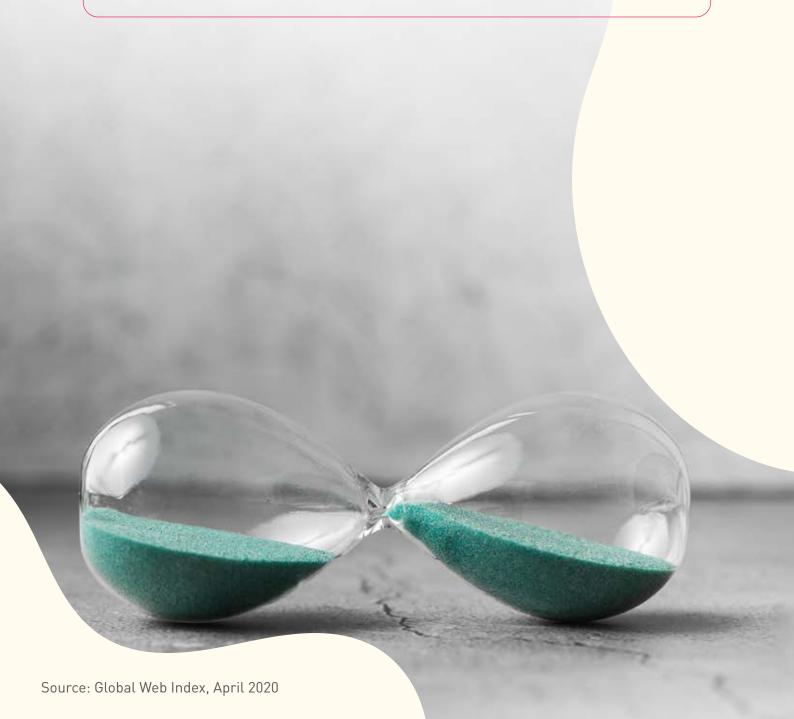
THE CRISIS HAS IMPACTED TIME SPENT ON ONLINE SHOPPING

of Indians surveyed reported less time shopping online in the wake of the current crisis



WITH CONSUMERS DELAYING **PURCHASING CLOTHES** IN THE CRISIS

of Indians surveyed have delayed purchasing clothes in the outbreak





Sales have ground to a halt

 Store closures have led to huge inventory pile-up

Store expansion plans halted

Production of autumn-winter collection stopped

Industry's workers face wage loss and layoffs

 Brands have to relook at business strategies



THE FASHION INDUSTRY STEPPED UP ITS EFFORTS TOWARDS COVID-19

77B Impressions

20.5M Mentions 6M Users

EARLY CHANGES AT FASHION WEEKS

With a phenomenal reach of 93.3M and 57.2M Daily mail and the Washington post shared an article about "Closed doors show by Armani at Milan Fashion Week" a total of 3.4K conversations around this topic was shared.

NEW COLLECTIONS LAUNCHED WITH A HOME SHOOT

Armani halts fashion production to make medical overalls.

Zara models launch a new collection with a shoot taken at home.

BRANDS REWORKED RESOURCES TO MANUFACTURE WHAT WAS NEEDED

Zara owner offers to make Hospital scrubs in order to support the current pandemic that broke out. Before this, Zara announced to donate masks for the coronavirus pandemic.

FASHION WEEKS IN JUNE TO GO ONLINE

Article by the Guardian UK, the London fashion week to go online.

INITIATIVES BY FASHION GIANTS IN SUPPORT OF THE PANDEMIC **RESULTED IN POSITIVE SENTIMENTS**

high fashion

lives

federal government

women city-max-fashion

fashion show

thread

other

clothes

fashion industry

fashion sense

coupon

life

fashion

items

6th street work

6th street-nisnas...

next pandemic

world

makeup, shoes & hom... baby essentials beautiful Taeyong f... First Order taste great choices fashion icon Taeyong cover women everything perfect Taeyong entire family products love fashion show destination fashion industry love fashion sense music

tucking fashion tre... sigh self expression & s.



CLOSER HOME, WITH THE NATION TALKING ABOUT

STAYING HOME

HYGIENE
MEASURES
AND THE
POSITIVE
IMPACT ON
ENVIRONMENT

FASHION BRANDS TOO JOINED THE CONVERSATION





CONVERSATIONS FOR COMPETITION BRANDS IN APRIL

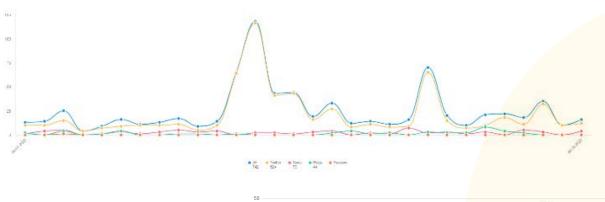
REVEAL EFFORTS TO FIGHT CORONAVIRUS OR INNOVATIONS SUCH AS 'NATURALLY CLEAN FINISHING' WHICH FOCUS ON SUSTAINABLE FASHION

CONVERSATIONS BUZZ: TIMELINE

Hanro, the Swiss brand that offers luxury underwear, daywear, nightwear & loungewear, is presenting its basic essential 'Balance' range of t-shirts made of Tintex fabric, enriched by Naturally Clean finishing.

Wrestlers have been sewing face masks to make money during the pandemic: Some, but using the material we had for the costumes. We use spandex and fabrics as used in the wrestling suit.

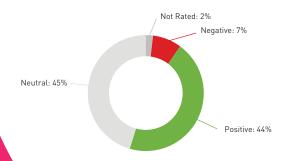
Palmers join forces to fight coronavirus



Emotions shared across competition brands was observed to be majorly in Joy and Love zone.



SENTIMENT



Slight dip in the conversations from the past month.

Stories around, pandemic support and various initiatives were being taken by brands across the industry.
Palmers join forces to fight coronavirus.

Source: Meltwater, Social Listening, April 2020

AND WITH INDIANS STAYING HOME, 'WFH WEAR'- A NEW OPPORTUNITY WAS BORN, WHILE THE 'WISHLIST NOW' OPTIONS KEPT CONSUMERS **ENGAGED WITH FUTURE FASHION PURCHASES**





DIBA 11 May at 00:59 • ©







a BIBA

"Post-Covid, there will be a new sensitivity and understanding of what we have done that needs to be enacted in the way we live. It may mean many of us will buy less, but better quality."

Tarun Tahiliani Veteran fashion designer



THE KEY TAKEAWAYS - LOCKDOWN LESSONS

Brands engaged with consumers and didn't go dark. 'Going dark' can weaken consumer 'bonding' metrics

Brands stayed away from self-serving communication

Brands added frames of support, information and consolation to their messaging

Approach 1:

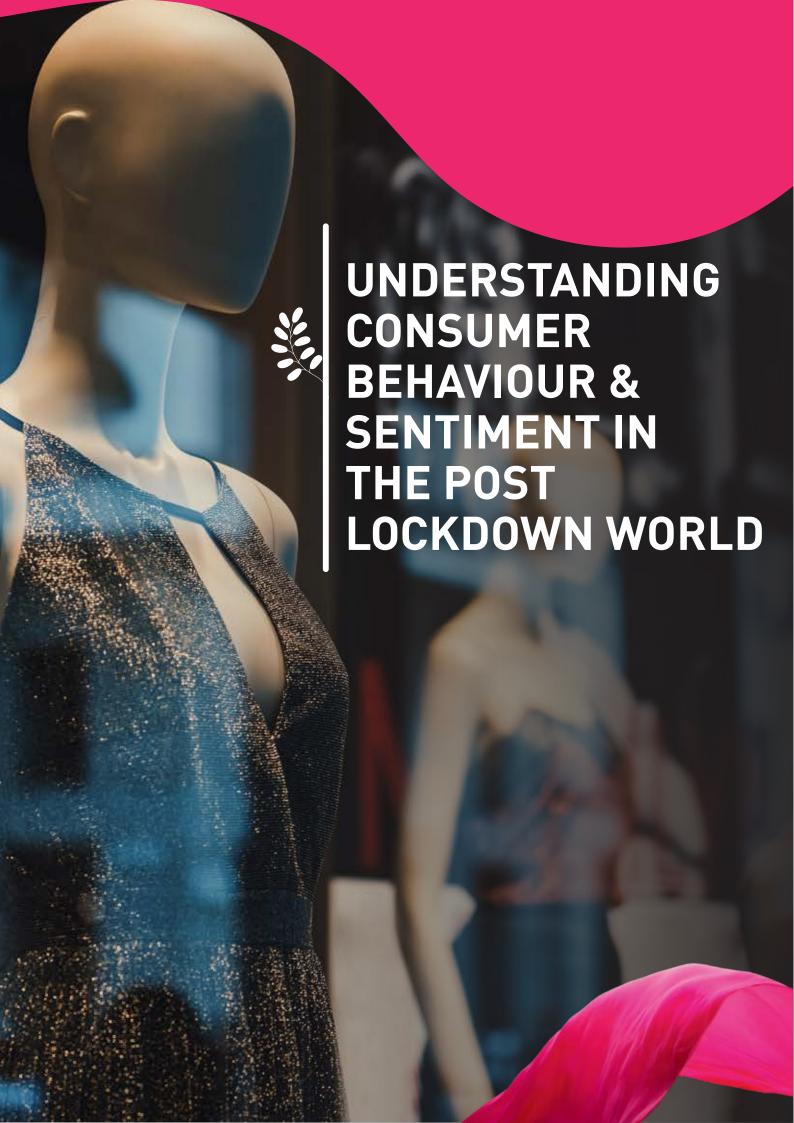
Direct response. Do good through efforts to combat Covid-19

Approach 2:

Educate consumers with public health messages or sustainable fashion

Approach 3:

Repurpose Spring
Summer or the recent
collection to 'Work
from Home' Wear



CONSUMER SENTIMENT SURVEY DETAILS



79%



Man

21%

Below 18, 18 to 55 years





AN ONLINE SURVEY CONDUCTED THROUGH GOOGLE SURVEY BETWEEN APRIL 28 - MAY 8, 2020

SAMPLE SIZE ACHIEVED:

SOME OF THE CITIES COVERED:

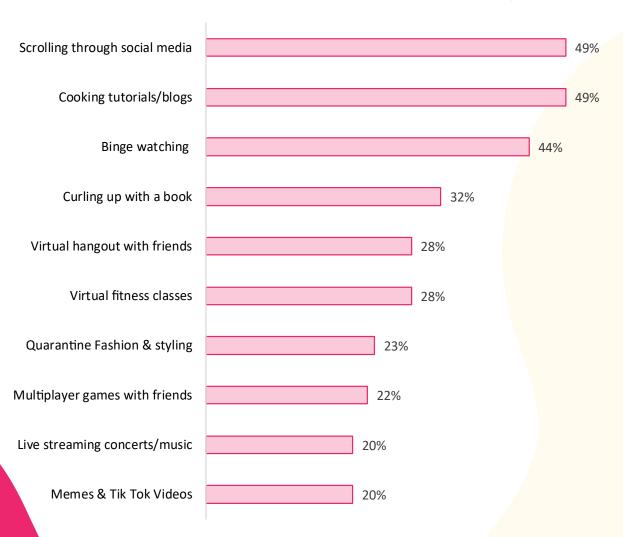
Mumbai, Ahmedabad, Pune, Indore, Delhi, Ghaziabad, Gurugram, Bangalore, Hyderabad, Chennai, Kolkata, Surat, Udaipur, Nashik, Cuttack, Lucknow, Bhubaneshwar, Chattisgarh, Jabalpur, Ranchi, Latur, Hubli

PEOPLE HAVE ADJUSTED TO NEW WAYS OF LIVING AND ARE LEARNING TO COPE

In India, social media is their window to the world and connections, cooking keeps them happy and binge watching keeps them entertained. New behaviours which may stay for awhile post lockdown

"However, while immediate needs are stabilising, people are continuing to look for new ways to pass their time. Whether it's preparing their outdoors space for the summer, exploring pet adoptions, spending time with friends and family online, or looking to DIY their self-care, beauty, baking, and home decor, people are adapting and being creative with how they spend their time."

CONSUMER'S GO- TO SOLUTION FOR BOREDOM THIS QUARANTINE

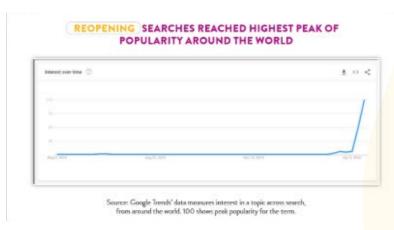


Source: LIVA India Survey – A world Post Lockdown, Sample: 440

Source: Think with Google

THERE IS A STRONG DESIRE TO RETURN TO NORMALCY

AROUND 1 IN 3 CONSUMERS WANT TO SET OUT ON A ROAD TRIP ONCE THIS IS OVER







Go shopping with all the money I saved by WFH



Buy out all the stuff I added to the cart



17%
Dress up and
go out to party

THE ONE THING
CONSUMERS
CAN'T WAIT TO
DO ONCE THIS IS OVER



Road trip with my friends



19% Need my salon or spa therapy



17%

Love the lockdown, please leave me alone

GLOBALLY TOO, ROAD TRIPS ARE A TREND TO WATCH OUT FOR



HOWEVER WITH THE IMPACT OF THE CRISIS ON THEIR PERSONAL FINANCES, CONSUMERS PLAN TO CURTAIL EXPENDITURE ON CERTAIN OUTDOOR, SOCIAL EXPERIENCES

Only 1 in 4 likely to cut down on retail therapy (online or in-store)

Impact on Personal / Household Finances

% who say they expect coronavirus / COVID-19 to have the following effect on their personal / household finances

	AL	AU	BR	CA	CN	FR	DE	IN	IR.	IT	JP .	NZ	PH	SG	ZA	SP	UK	USA
	%	%	%	96	%	%	%	%	%	%	%	%	%	%	%	%	96	%
No impact	10	14.	5	14	10	17.	27	3	9	9	4	15	:1	4	4	6	22	22
Small impact	43	42	33	40	58	41	39	29	42	39	34	47	13	35	18	29	39	38
Dig impact	32	28	38	29	23	28	16	53	27	34	42	27	62	41	52	40	23	23
Dramatic impact	11	9	18	11	8	7	9	13	12	9	9	7	24	13	21	11	8	8
Not sure	4	6	5	5	1	7	10	3	11	8	12	5	0	7	5	14	8	10





22% Taking trips



45% Dining out



41% Movie going



23% Makeover at salon CUT DOWN
SPENDING ON
THE FOLLOWING
EXPERIENCES



16% None of the above



Food delivery



Retail therapy
(online or in-store)



35%Concerts

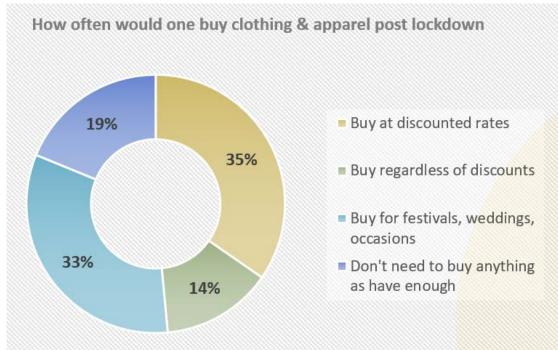
Source: Global Web Index, April 2020, Next wave

Source: LIVA India Survey – A world Post Lockdown, Sample: 440

GIVEN THE CRISIS, FINANCIAL UNCERTAINTY WOULD TRUMP FASHION SPLURGING

1 in 3 people (35%) say they will buy clothes at discounted rates, while around 1 in 2 consumers will defer their purchase for apparel





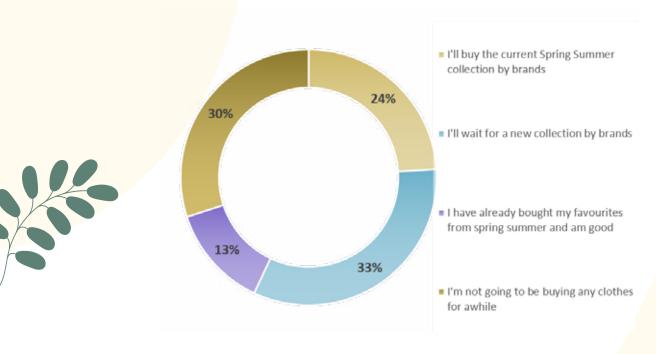
SEASONAL COLLECTIONS ARE UNLIKELY TO CAPTURE CONSUMER'S ATTENTION. BRANDS MAY HAVE TO LOOK AT PLANNING A NEW COLLECTION EVERY TWO MONTHS

1 in 3 consumers say seasonal collections never mattered to them. Only 1 in 4 consumers likely to buy the current Spring Summer collection. 3 out of 4 of consumers are likely to wait for a new collection, have already bought what they need or not going to buy clothes for awhile.

WHAT'S TRENDING ON YOUR FASHION WISHLIST?

*	This season's summery dresses	26%
new	Something which says next season	23%
NEW	New seasonal collections don't matter anymore	15%
CV EV	New seasonal collections never mattered to me	36%

WHICH OF THE FOLLOWING IS TRUE FOR YOUR NEXT OUTFIT PURCHASE?



VOICES FROM THE INDUSTRY ALSO FEEL THE INDUSTRY IS MOVING TOWARDS FEWER, SMALLER AND MORE SEASON-LESS COLLECTIONS

"WE USUALLY PLAN OUR COLLECTION FOR A PERIOD OF SIX MONTHS, WE NOW NEED TO PLAN A NEW COLLECTION EVERY TWO MONTHS AND HAVE AT LEAST 6-7 COLLECTIONS A YEAR. THAT'S HOW WE CAN MANAGE OUR INVENTORY MORE EFFICIENTLY."

KAVI MISHRA,

MANAGING DIRECTOR AND CEO
OF HOUSE OF ANITA DONGRE



"THE SEASON CONCEPT IS SOMETHING WHICH WE HAVE ADOPTED FROM THE WEST AND IT DOESN'T FIT INTO INDIA WHICH HAS VARIED CLIMATES. CORONA WILL FORCE RETAILERS TO LOOK AT DEMAND-LED MODELS, AND ONCE THAT HAPPENS END OF SEASON SALES WILL BE ABOUT LIQUIDATING EXCESS INVENTORY."

AMIT KUMAR,

SIRROHI, HEAD, RETAIL BUSINESS, RAYMOND

ALONG WITH THIS SHIFT, ANOTHER MAJOR SHIFT IS FASHION WILL MOVE TOWARDS A GREENER AND FAIRER FUTURE, WITH A MORE CONSCIOUS CONSUMER DRIVING THIS CHANGE

3 out of 5 consumers will switch to a more sustainable way of life in general 2 out of 5 consumers will choose brands which are sustainable and support sustainable practices

THE EARTH IS HEALING! WHAT ARE THE STEPS YOU WILL TAKE FORWARD FOR THE ENVIRONMENT?



would switch to a more sustainable **61%** way of life – public transport/car pools, recycling



33% would buy and support sustainable brands



think one individual can't create an impact, so won't take any steps



2% don't care about the environment

WHAT IS THE FIRST STEP YOU WOULD TAKE WHILE SHOPPING TO REDUCE THE NEGATIVE IMPACT ON THE ENVIRONMENT?



would choose brands which are **42%** sustainable and support sustainable practices



would minimize my closet and move towards upcycling and reusing clothes



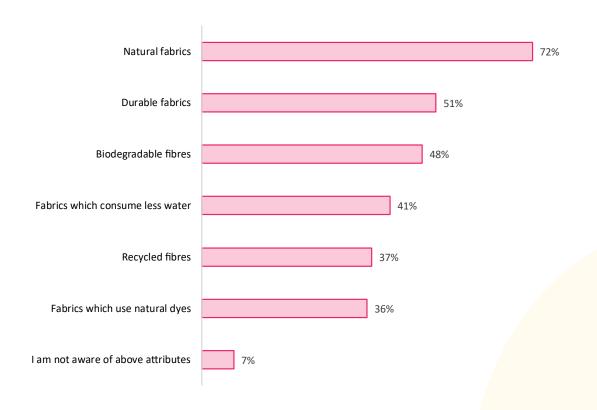
would dispose of their clothes 13% would dispose or their consciously for recycling



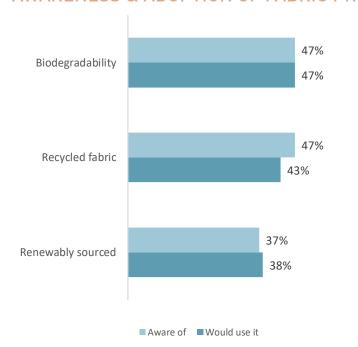
12% would make no change



AS CONSUMERS SWITCH TO 'RESPONSIBLE FASHION', THE TOP 3 ATTRIBUTES THEY WOULD LOOK FOR ARE



AWARENESS & ADOPTION OF FABRIC PROPERTIES



Source: LIVA India Survey - A world Post Lockdown, Sample: 440

HALF THE CONSUMERS SAY THEIR ATTITUDE TOWARDS CLOTHES HAS CHANGED POST THE LOCKDOWN EXPERIENCE, HINTING AT CHANGING CONSUMER ATTITUDES TOWARDS FASHION

YOUR ATTITUDE TOWARDS THE CLOTHES YOU WEAR AFTER YOUR LOCKDOWN EXPERIENCE?

26% say their attitude has changed and they will buy clothes as the need arises – for occasions etc

18% say their attitude has changed and they have discovered that comfort wins over style

say their attitude has changed and they feel they can live with less clothes and declutter their wardrobe

1 IN 2 SAY THEIR ATTITUDE TOWARDS FASHION HAS CHANGED

say their attitude is the same – they love styling and trying a new look everyday

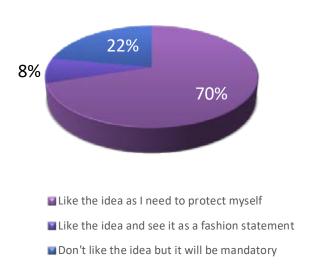
say their attitude has not changed greatly

AROUND 2 OUT OF 5 SAY THEIR ATTITUDE TOWARDS FASHION IS THE SAME

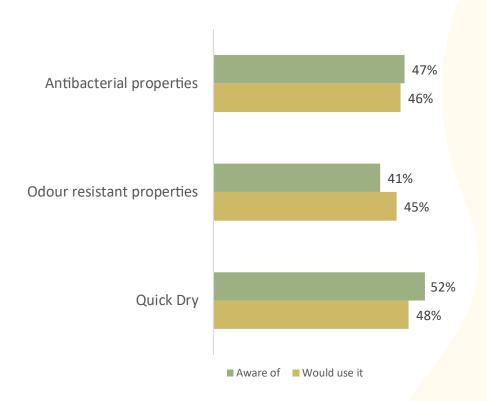


CHANGING CONSUMER ATTITUDES AND NEEDS ARE GOING TO SHAPE A NEW DIMENSION OF FASHION - FASHION WHICH ASSUMES A DEEPER NARRATIVE OF WELLNESS

YOUR TAKE ON WEARING PROTECTIVE MASKS?



AWARENESS & ADOPTION OF FABRIC PROPERTIES



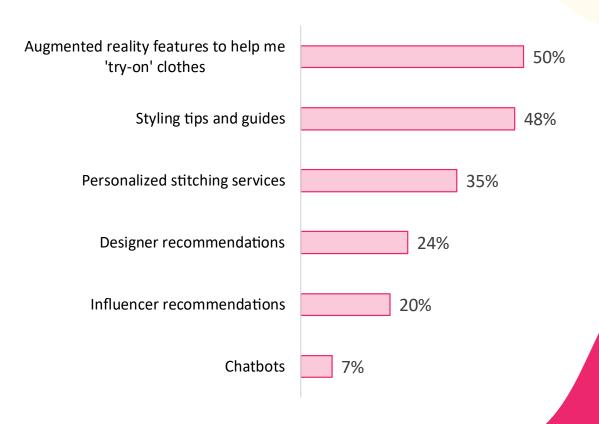
Source: LIVA India Survey - A world Post Lockdown, Sample: 440

IN THIS CHANGING WORLD, BRANDS WOULD HAVE TO REACH THE CONSUMER WHERE THEY ARE, GIVING RISE TO DIGITAL AS THE NEW STOREFRONT AND EXPERIENCE BEING THE DIFFERENTIATOR

OUTLOOK TOWARDS RETAIL THERAPY POST LOCKDOWN



WHAT WOULD MAKE YOUR ONLINE SHOPPING EXPERIENCE BETTER?



VOICES FROM THE INDUSTRY ALSO SPEAK ABOUT HOW BUSINESS WILL BE ALTERED

"NOT ONLY THE WAY BUSINESS IS DONE WILL GET ALTERED, EVEN THE INNER MOTIVATION OF CONSUMERS TO COME OUT OF THEIR HOMES TO SHOP WOULD BE ALTERED."

AMIT KUMAR SIRROHI,

HEAD, RETAIL BUSINESS, RAYMOND





"WE HAVE TO START LOOKING AT ONLINE AS A WAY OF SELLING AND NOT AS A DIFFERENT CHANNEL. BRANDS NEED TO GET THEMSELVES LISTED ON PLATFORMS SUCH AS MYNTRA OR AMAZON AND ALSO GET THEIR OMNI-CHANNEL PLATFORMS ACTIVE."

SUMIT GHOSH, DIRECTOR, FOSSILS INDIA. "The Covid-19 outbreak will help the fashion industry intersect more with technology, including more widespread use of QR codes and no-touch payment methods. It could help propel the industry into a more sustainable and technologically innovative future."

Christopher Lacy, a fashion consultant Business Insider, India

THE KEY TAKEAWAYS – A WORLD POST LOCKDOWN

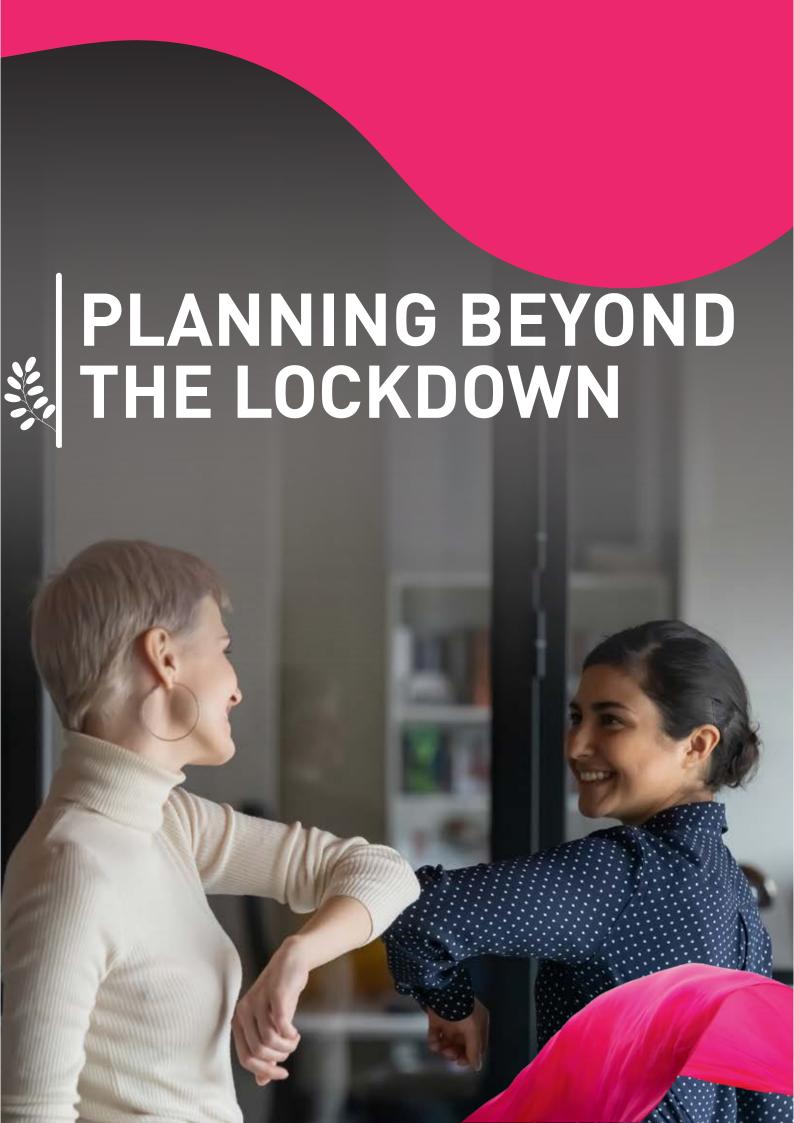
Financial Uncertainty would trump Fashion Splurging

Consumer attitude towards fashion has changed – need based purchases Appetite for "New" would be met by the skipped "Current"

Fashion with a Heart for the Earth

Fashion assumes a deeper narrative of wellness

Virtual would be the 'New Store',
Experience the
Differentiator



TEN ACTIONS FOR BRANDS AS IDENTIFIED BY A WARC REPORT

How to plan past the lockdowns

As lockdown measures are lifted and the recession takes hold, here are the key actions to take to help brands rebound.

The actions vary depending on a company's resources, and if operating in a boom or bust category.

All brands, regardless of the state of play should aim to help, be customer-led, understand changes in spending behaviours, monitor consumer insights and spend wisely. Review your lockdown playbook

2 Keep advertising, if you can

If you have to reduce adspend, use other levers to remain visible

4.
Maintain creative where possible

Tailor your approach to brand-building and activation

Kill or cut back on 'dwarf' brands

Cook for signs of new habit formation

Audit your e-commerce capability

Build strategic alliances



LESSONS FROM CHINA FROM NIKE'S FOUR STAGE MODEL

Nike's four-stage model for recovery in China

Nike, the sportswear company, has outlined four stages to the crisis in China that can help other brands plan, particularly those with retail outlets.

It is significant because, like Coca-Cola's plan on the next slide, it anticipates a significant period of 'normalization' before a period of economic stability returns.

I. Containment

- Shut stores to protect employees and public
- Shifted to online It's digital business grew 30%
- The Nike Training Club app grew 80% vs. the previous quarter
- It offered it's \$14.99 training app free for 90 days

2. Recovery

Cautious transition to opening stores, with different regions opening at different times

3. Normalization

Up to 80% of stores are now opened

4. Return to growth

A greater focus on a seamless digital/ physical experience

Nike is investing in its direct-to-consumer proposition, and finding ways to connect its online and mobile hubs with physical retail





"Marketing is swiftly moving beyond branding and communications to providing business solutions that address people's needs... We're taking on a new leadership role, connecting multiple disciplines within the organization to accelerate programs that make a difference in our communities and people's lives."

Jodi Harris Global VP for Marketing, Culture and Capabilities, Anheuser-Busch InBev